Intercultural Competence as a Key Factor for Effective International and Cross-Border Cooperation

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## The Importance of the Local Economy in Cross-Border Cooperation

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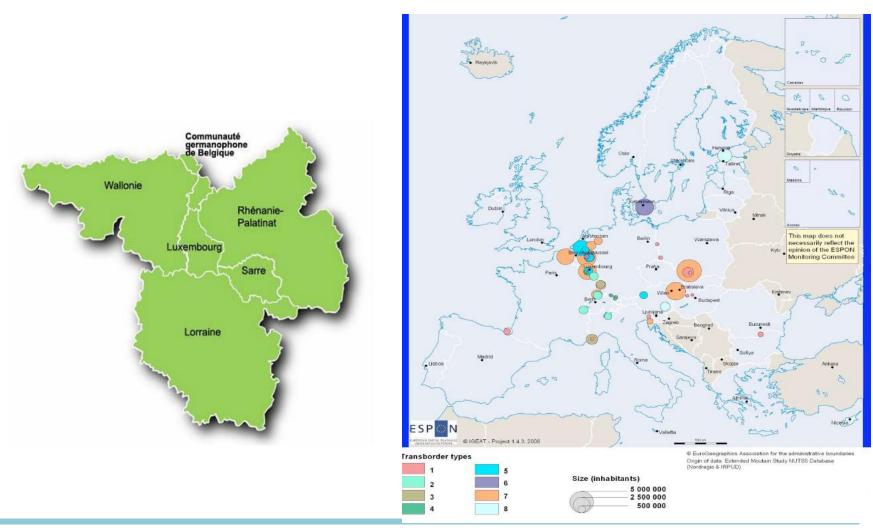


### Assumptions of cross-border cooperation as a development resource

- Based on economic complementarity/synergy
- Addresses pragmatic issues (problems and opportunities)
- Creates a sense of 'shared region' (a site of crossborder integration)
- Reduces mental borders (contributes to mutual understanding)



### "Cross-border polycentric metropolitan regions"





### **Cross-Border Economic Regions**

- Are found in areas with a high degree of economic and functional interdependence
  - Geneva
  - Luxemburg (La Grande Region)
  - Basel
  - Öresund Resion
  - Dutch-German border areas (Nijmegen-Kleve)
  - French-German border areas (Strasbourg, Saarland)
- In these areas we find political co-operation as well (even if it lags behind the economic connections)
- But what about regions farther away from the European "core"? Here this question of creating cross-border economic networks is much more difficult



## Development Issues in CE-European Borderlands

- Generally, national and European peripheries with multiple disadvantages
  - demographic decline and ageing populations
  - lack of diversified economies
  - small firms
  - weak urban networks
  - lack of connectivity to major centres

# German-Polish Borderlands: experiments in European integration

- Symbolic of a new European Order post-1989
- Selective public-sector networks
- Euroregions and other
   CBC institutions created
- Learning process in the use of European regional development resources
- Role of local economies?





#### **Cross-Border Markets: Technical Fundamentals**

- Develop over time and as a function of:
  - Price differentials
  - Supply and demand issues
  - Complementaries
  - Border openings and harmonisation of standards
  - Open labour markets



# Cross-Border Economic Regions? This is the hard part...

- Social Capital needed (personal trust and wider societal trust = networks)
- Knowledge Base must be developed
- •Intercultural competence is required (e.g. understanding and dealing with other rules)
- Favourable conditions for action are essential (e.g. support programmes that address the right groups and right actions, local political support)

### **Idea: Re-thinking European Cohesion?**

- EU's vision of territorial cohesion and economic dynamism has been based on the experiences of Core Europe and the big centres
- The EU is now thinking about "place-based strategies" that involve greater bottom-up participation and improved consideration of local situations and local economies explicitly promoted by the Polish presidency
- The precondition for this working is the inclusion of new actors
- In the case of cross-border regional situations in CE, this generally means increasing the intercultural competence of the business sector and groups associated with it
- Third sector (social economy entrepreneurs and actors) is a very good place to start



## Example: Local Economies and the "Third Sector"

- Development of social capital and local economic networks between organisations
- Bridges institutional gaps, builds local capacities
- Pioneers of social economy development: e.g. health, education, training, culture, business development
- Political benefits for regional levels
- Pragmatic focus
- Resilient despite potential political constraints



### Thank you for your kind attention



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